

## MONO's Business model.



# Strategic & Business Growth 2025.

#### 1. MONO29

- Continue to reduce costs and expenses.
- Increase advertising revenue, especially from broadcasting at least 38 matches of the English Premier League and FA Cup per year.

#### 2. Mono Original

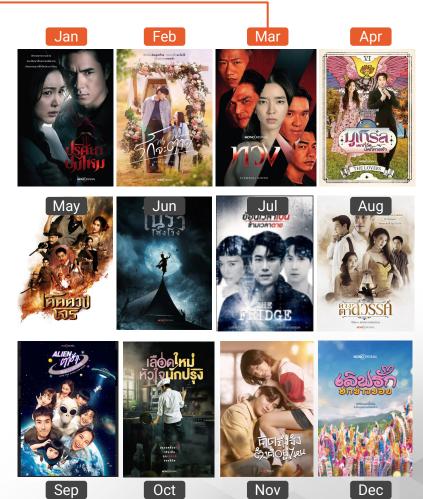
Increase the number of quality productions of Thai original films and series.

#### 3. Monomax

- Continue to acquire Asian contents. (Chinese, Korean, Japanese)
- Convert TV broadcasting rights of Hollywood content to OTT rights.
- Collaborate with Mono Original to produce unique content, grow the audience, and attract new customers.
- Increase Monomax subscribers 3 million by partnering with JAS to stream the English Premier League and FA Cup 2025/26
- Expand number of subscribers through collaboration with Telco and business partners.

# Y2025 Series Lineup.





Total view on social media



## Target number of subscribers.

## **Potential Internet users / Streaming users**

AIS Strategic partnership with AIS would enhance reach and subscriber growth

Key Collaboration

- EPL content promotion on AIS play
- VAS services
- On ground marketing troop and event
- Online marketing program
- Enhance sub conversion





1.5M subscribers



**Premier league Watch behavior** 

844 Interest in Premier league

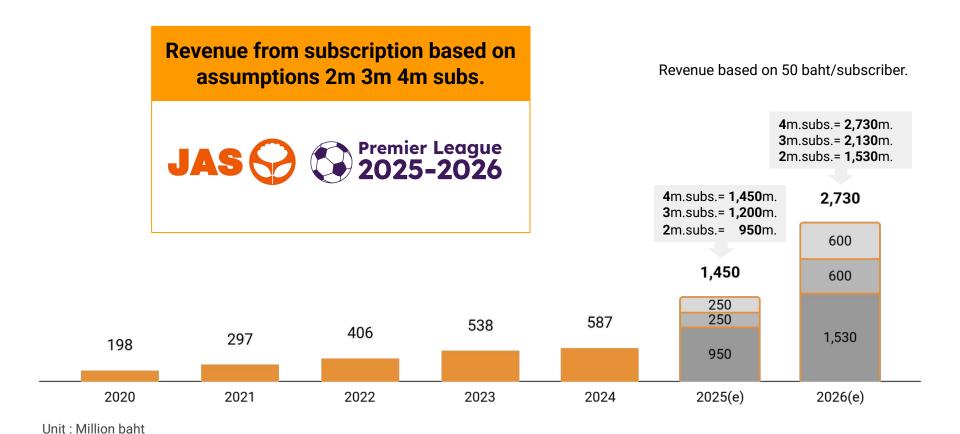
Remark:

Thailand population of 18-59 y/o SES ABC = 23.1 million Source nielsen 2025

JAS Partners with AIS to Sign MOU, Bringing World-Class Football League Content Directly to Thai Fans via AIS PLAY and Monomax



# Revenue trend.

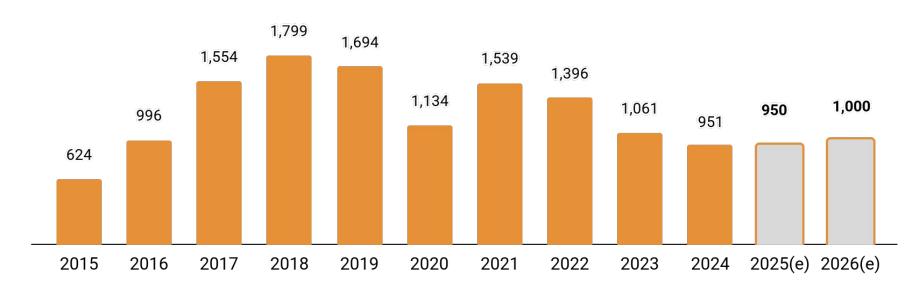




**Increase advertising revenue** from the **Premier League and FA Cup**.



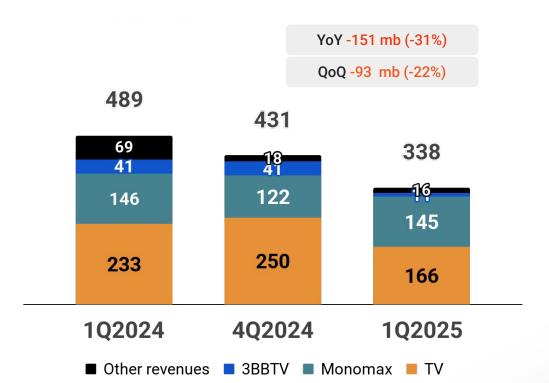




Unit: Million baht

# Financial Highlights

## 1. Revenue from core businesses.

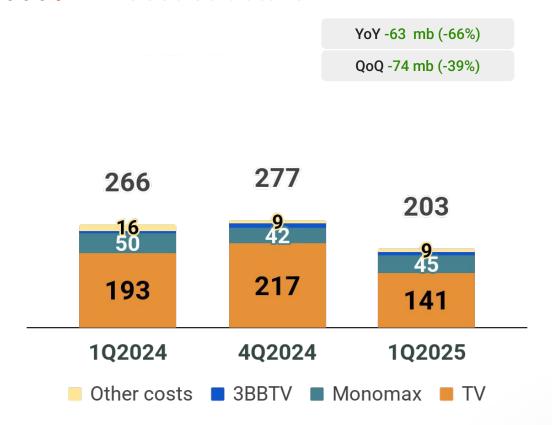


Revenue	YoY	QoQ
TV	-67 (-29%)	-84 (-34%)
Monomax	-1 (-1%)	+23 (+19%)
3BBTV	-30 (-73%)	-30 (-73%)
Other rev.*	-53* (-77%)	-2 (-11%)

\*YoY Movie -45 Mb

Unit: million Baht

## 2. Cost Structure.

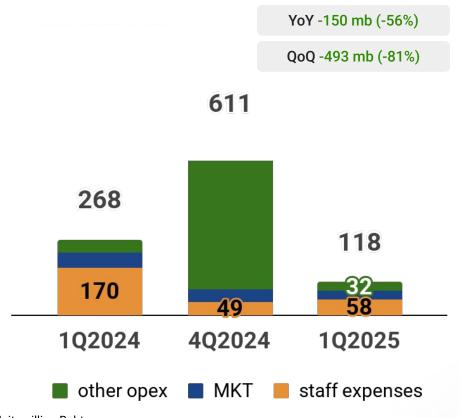


Cost	YoY	QoQ
TV	-52* (-27%)	-76* (-35%)
Monomax	-5 (-10%)	+3 (+7%)
3BBTV	+1 (+14%)	-1 (-11%)
Other	-7 (-44%)	-

<sup>\*</sup>amortization

Unit: million Baht

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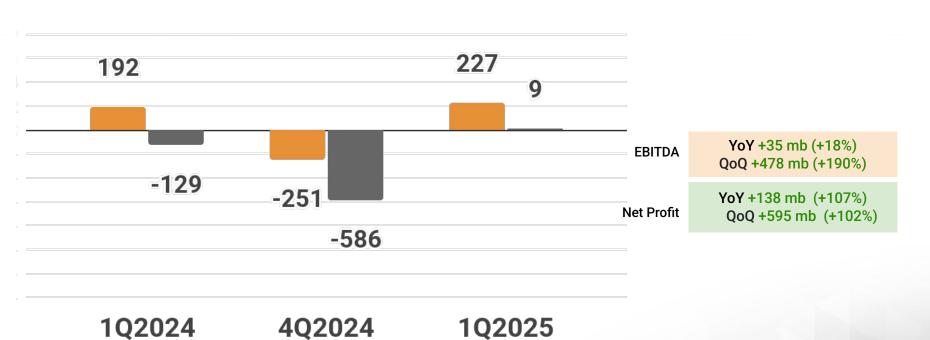


OPEX	YoY	QoQ
Staff expense	-112 (-66%)	+9 (+18%)
MKT	-23 (-45%)	-17 (-38%)
Others opex	-15 (-32%)	-485* (-94%)

<sup>\*</sup>Impair -463 Mb.

Unit: million Baht

## 4. EBITDA and Net Profit.



■ EBITDA ■ Net Profit

