Company's financial statements and summary of management discussion and analysis from the 2019 annual report

#### **Independent Auditor's Report**

To the Shareholders of Mono Technology Public Company Limited

# Opinion

I have audited the accompanying consolidated financial statements of Mono Technology Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 31 December 2019, and the related consolidated statements of comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, and have also audited the separate financial statements of Mono Technology Public Company Limited for the same period.

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Mono Technology Public Company Limited and its subsidiaries and of Mono Technology Public Company Limited as at 31 December 2019, their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

# **Basis for Opinion**

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Group in accordance with the Code of Ethics for Professional Accountants as issued by the Federation of Accounting Professions as relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

# **Key Audit Matters**

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

I have fulfilled the responsibilities described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report, including in relation to these matters. Accordingly, my audit included the performance of procedures designed to respond to my assessment of the risks of material misstatement of the financial statements. The results of my audit procedures, including the procedures performed to address the matters below, provide the basis for my audit opinion on the accompanying financial statements as a whole.

Key audit matters and how audit procedures respond for each matter are described below.

#### Revenue recognition

The Group is principally engaged in both media and content businesses. As a result, the Group has a variety of revenues from sales of goods and rendering of services. The amount of the Group's revenue is significantly and directly affected its operating performance, to which users of financial statements pay attention. I have therefore focused on the Group's revenue recognition.

I have examined the revenue recognition of the Group by

- Assessing and testing the Group's internal controls with respect to the revenue cycle by making enquiry of
  responsible executives, gaining an understanding of the controls and selecting representative samples to test the
  operation of the designed controls, and expanding the scope of the testing of the internal controls with respect
  to revenue recognition
- On a sampling basis, examining supporting documents for actual sales and service transactions occurring during the year and near the end of the reporting period
- Reviewing credit notes that the Group issued after the period-end
- Performing analytical procedures on disaggregated data to detect possible irregularities
  in sales and service transactions throughout the period, particularly for accounting entries made through journal
  vouchers

#### Impairment of assets

As at 31 December 2019, intangible assets and cost of spectrum license totaled Baht 2,876 million, representing 63 percent of the Group's total assets in the consolidated statement of financial position, as described in Notes 12 and 13 to the financial statements. Moreover, the Company had investments in subsidiaries and loans to subsidiaries amounting to Baht 3,849 million, representing 85 percent of total assets in the separate statement of financial position, as described

in Notes 6 and 9 to the financial statements. Management's assessment was that there were indicators that these assets may be impaired. In determining the impairment loss, management had to exercise judgement with respect to the projections of future operating performance and plans for management of assets, and the determination of an appropriate discount rate and key assumptions, which directly affect the amount of allowance for impairment loss on such assets.

I gained an understanding of and assessed the assumptions applied in preparing plans and cash flow projections, based on

- Gaining an understanding of the process by which the figures were arrived at
- Comparing the assumptions with external and internal sources of information
- Comparing past cash flow projections with actual operating results in order to assess the exercise of management judgment in estimating cash flow projections
- Evaluating the discount rate applied by management through analysis of the moving average finance costs of the Group and of the industry
- Testing the calculation of the realisable values of the assets using the selected financial model
- Considering the impact of changes in key assumptions on realisable values, especially changes in the discount rate and long-term revenue growth rates
- Reviewing the disclosures made with respect to the impairment assessment for assets

Deferred tax assets for unused tax losses

As at 31 December 2019, the Group had deferred tax assets for unused tax losses amounting to Baht 119 million. The Group has disclosed its accounting policy and details relating to deferred tax in Notes 4 and 25, respectively, to the consolidated financial statements. A deferred tax asset is recognised when it is highly probable that the Group's taxable profit will be sufficient to allow utilisation of the deferred tax in the future. Determining whether there will be sufficient future taxable profit to utilise taxable losses requires significant management judgement with respect to preparation of

business plans and projections of future taxable profit based on approved business plans. Therefore, there is a risk with respect to the amount of deferred tax assets.

I assessed the estimates of future taxable profit by checking the required information and key economic assumptions used in the projections against information from both external and internal sources, with particular consideration given to information and assumptions that directly affect revenue growth and gross profit margin. Furthermore, I compared past profit projections with actual taxable profits to assess the exercise of management judgement in estimating taxable profits. I also tested the calculation of future taxable profit based on the above information and assumptions, and considered the effects of changes to key assumptions on the projected future taxable profits, especially in respect of long-term revenue growth. In addition, I reviewed the disclosures of information regarding temporary differences and unused tax losses for which deferred tax assets were not recognised by the Group.

#### Other Information

Management is responsible for the other information. The other information comprise the information included in annual report of the Group, but does not include the financial statements and my auditor's report thereon. The annual report of the Group is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated.

When I read the annual report of the Group, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance for correction of the misstatement.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from

fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures,
   and whether the financial statements represent the underlying transactions and events in a manner that achieves
   fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

Enclosure 3.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of

the audit and significant audit findings, including any significant deficiencies in internal control that I identify during

my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements

regarding independence, and to communicate with them all relationships and other matters that may reasonably be

thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most

significance in the audit of the financial statements of the current period and are therefore the key audit matters. I

describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or

when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the

adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such

communication.

I am responsible for the audit resulting in this independent auditor's report.

Kykw duilling

Krongkaew Limkittikul

Certified Public Accountant (Thailand) No. 5874

EY Office Limited

Bangkok: 27 February 2020

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# **Summary of Financial Statements**

Statements of financial position of the Company and subsidiaries as of December 31, 2017 - 2019

	As of December 31						
Statements of Financial Position	201	9	2018		201	7	
	Million Baht	%	Million Baht	%	Million Baht	%	
Assets							
Current assets							
Cash and cash equivalents	44.83	0.99	91.23	1.58	129.83	2.26	
Current investments - deposits with banks	0.24	0.01	0.24	-	0.23	0.00	
Trade and other receivables	330.61	7.28	448.13	7.77	492.66	8.59	
Inventories	16.34	0.36	16.53	0.29	10.50	0.18	
Current tax assets	66.94	1.47	69.31	1.20	72.59	1.26	
Prepaid expenses	17.51	0.39	38.81	0.67	23.51	0.41	
Other current assets	57.32	1.25	75.56	1.31	96.82	1.70	
Total current assets	533.79	11.75	739.81	12.82	826.14	14.40	
Non-current assets							
Restricted bank deposits	39.61	0.87	62.60	1.09	46.06	0.80	
Investment in joint venture	0.88	0.02	-	-	46.83	0.82	
Property, plant and equipment	712.97	15.69	732.36	12.70	760.55	13.26	
Intangible assets	2,282.81	50.25	2,572.81	44.63	2,258.10	39.36	
Cost of spectrum license	592.86	13.05	1,328.01	23.04	1,456.79	25.39	
Deferred tax assets	300.53	6.62	245.45	4.26	258.97	4.51	
Other non-current assets	79.33	1.75	84.04	1.46	83.16	1.46	
Total non-current assets	4,008.99	88.25	5,025.27	87.18	4,910.46	85.60	
Total assets	4,542.78	100.0	5,765.08	5,765.08	100.0	5,736.60	100.0
Total assets	1,012.76	0			0	3,730.00	0

	As of December 31					
Statements of Financial Position	201	9	201	8	201	7
	Million Baht	%	Million Baht	%	Million Baht	%
Liabilities						
Current liabilities						
Bank overdrafts and short-term loans from banks	185.87	4.09	221.86	3.85	120.00	2.09
Trade and other payables	358.36	7.89	423.61	7.35	319.04	5.56
Current portion of long-term liabilities						
Long-term loans from banks	300.79	6.62	109.64	1.90	81.89	1.43
Cost of spectrum license payable	_	-	6.78	0.12	206.18	3.59
Liabilities under finance lease agreements	21.84	0.48	15.64	0.27	6.60	0.12
Income tax payable	0.39	0.01	1.34	0.02	3.40	0.06
Other current liabilities	110.14	2.43	89.51	1.55	65.29	1.14
Total current liabilities	977.39	21.52	868.38	15.06	802.40	13.99
Non-current liabilities						
Long-term liabilities, net of current portions						
Long-term loans from banks	1,233.08	27.14	1,333.82	23.14	1,440.84	25.12
Cost of spectrum license payable	212.18	4.67	844.06	14.64	695.32	12.12
Liabilities under finance lease agreements	16.22	0.36	18.39	0.32	6.03	0.11
Provision for long-term employee benefits	86.39	1.90	51.86	0.90	43.79	0.76
Deferred tax liabilities	5.83	0.13	7.48	0.13	8.99	0.15
Total non-current liabilities	1,553.70	34.20	2,255.61	39.13	2,194.97	38.26
Total liabilities	2,531.09	55.72	3,123.99	54.19	2,997.37	52.25
Shareholders' equity						
Registered capital	486.30		486.30		519.70	
Issued and fully paid-up capital	347.11	7.64	347.10	6.02	339.07	5.91
Premium on ordinary shares	3,633.01	79.97	3,632.95	63.02	3,440.90	59.98
Retained earnings						
Appropriated - statutory reserve	51.97	1.14	51.97	0.90	51.97	0.91
Harmon sisted	(1,865.88	(41.07	(1,238.98	(21.49	(041.50)	(16.41
Unappropriated	)	)	)	)	(941.58)	)
Other components of shareholders' equity	(154.52)	(3.40)	(151.95)	(2.64)	(151.13)	(2.63)
Total shareholders' equity	2,011.69	44.28	2,641.09	45.81	2,739.23	47.75
Total liabilities and shareholders' equity	4,542.78	100.0	5,765.08	100.0	5,736.60	100.0

Statement of comprehensive income for the year ended December 31, 2017 - 2019

	Consolidated Financial Statements					
		For	the year ended	December	31	
Statement of Comprehensive Income	201	19	201	8	2017	
	Million	C/	Million	C7	Million	O
	Baht	%	Baht	%	Baht	%
Revenue						
Sales and service income	2,150.39	98.45	2,399.23	95.66	2,528.67	98.17
Profit from modification of the terms of payment		_	75.00	2.00		
of the spectrum license fee	_	_	75.23	3.00	_	_
Other income	33.95	1.55	33.66	1.34	47.04	1.83
Total Revenues	2,184.34	100.00	2,508.12	100.00	2,575.71	100.00
Expenses						
Cost of sales and services	1,963.11	89.87	1,905.89	75.99	1,833.83	71.20
Selling and servicing expenses	281.76	12.90	171.03	6.82	139.39	5.41
Administrative expenses	493.65	22.60	480.51	19.16	448.34	17.41
Loss on impairment of intangible assets	5.25	0.24	-	-	4.94	0.19
Doubtful account	_	_	-	_	0.50	0.02
Reversal of allowance for impairment of			(4.00)	(0.10)		
investment in a joint venture	_	_	(4.03)	(0.16)	_	_
Total Expenses	2,743.77	125.61	2,553.40	101.8 1	2,427.00	94.23
Profit (loss) before share of profit from						
investment in						
an associate, finance cost and tax income (expenses)	(559.43)	(25.61)	(45.28)	(1.81)	148.71	5.77
Share of profit from investment in an associate	0.81	0.04	_	_	_	-
Profit (loss) before finance cost and tax income (expenses)	(558.62)	(25.57)	(45.28)	(1.81)	148.71	5.77
Finance cost	(110.42)	(5.06)	(128.62)	(5.13)	(133.40)	(5.18)
Profit (loss) before income tax income (expenses)	(669.04)	(30.63)	(173.90)	(6.94)	15.31	0.59
Income tax income (expenses)	52.85	2.42	(19.37)	(0.77)	42.86	1.66
Profit (Loss) for the year	(616.19)	(28.21	(193.27)	(7.71)	58.17	2.26
Exchange differences on translation of financial						
statements in foreign currency	(2.57)		(0.82)		(6.70)	
Actuarial loss – net of income tax	(10.72)		- (= - <b>-</b> )		- (	
Other comprehensive income for the year	(13.29)		(0.82)		(6.70)	
Total comprehensive income for the year	(629.48)		(194.09)		51.47	
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	Consolidated Financial Statements					
	For the year ended December 31					
Statement of Comprehensive Income	2019		2018		201	7
	Million			07	Million	%
	Baht	%	Baht	%	Baht	70
Profit attributable to						
Profit attributable to equity holders of the Company	(616.19)		(193.27)		58.17	
Profit for the year attributable to	(616.19)		(193.27)		58.17	
Earnings per share						
Basic earnings (loss) per share	(0.178)		(0.056)		0.017	
Diluted earnings (loss) per share	(0.178)		(0.050)		0.015	
Weighted average number of ordinary shares						
(million shares)	3,471.05		3,451.45		3,351.57	

Statement of cash flows of the Company and subsidiaries for the year ended December 31, 2017 - 2019

	Consolidated Financial Statements				
Statement of Cash Flows	For the year ended December 31				
Statement of Cash Flows	2019	2018	2017		
	Million Baht	Million Baht	Million Baht		
Net cash from operating activities	1,032.05	1,188.95	1,185.86		
Net cash used in investing activities	(1,010.30)	(1,227.00)	(1,473.10)		
Cash flows from financing activities	(65.58)	(2.11)	332.57		
Increase (decrease) in translation adjustments	(2.57)	1.56	(2.31)		
Net decrease in cash and cash equivalents	(46.40)	(38.60)	43.02		

# **Key Financial Ratio**

Financial Ratio	Consolidated Financial Statements				
rmanciai Kauo	2019	2018	2017		
Liquidity Ratio					
Liquidity Ratio (Time)	0.55	0.85	1.03		
Quick Ratio (Time)	0.36	0.58	0.74		
Cash Flow Liquidity Ratio (Time)	1.12	1.42	1.37		
Account Receivable Turnover (Time)	5.98	5.49	5.76		
Average Collection Period (Day)	61.02	66.46	63.38		
Inventory Turnover (Time)	100.31	116.92	132.34		
Average Sale Period (Day)	3.64	3.12	2.76		
Payable Turnover (Time)	34.75	41.69	43.61		
Average Payment Period (Day)	10.50	8.75	8.37		
Cash Cycle (Day)	54.16	60.83	57.77		
Profitability Ratio					
Gross Profit Margin (%)	8.71	20.56	27.28		
Operating Profit Margin (%)	(27.59)	(6.43)	4.02		
Other Profit Margin (%)	1.55	4.34	1.83		
Operating Cash Flows to Operating Profit Ratio (%)	(173.93)	(771.21)	1,166.38		
Net Profit Margin (%)	(28.21)	(7.71)	2.26		
Return on Equity (ROE) (%)	(26.49)	(7.18)	2.28		
Efficiency Ratio					
Return on Assets (ROA) (%)	(10.84)	(0.79)	2.67		
Return on Fix Assets (ROFA) (%)	(71.80)	(12.09)	20.01		
Total Assets Turnover (Time)	0.42	0.44	0.46		
Financial Policy Ratio					
Debt to Equity Ratio (Time)	1.26	1.18	1.09		
Interest Coverage (Time)	(5.06)	(0.35)	1.11		
Cash Basic (Time)	0.86	0.80	0.70		
Dividend Payout 1/ (%)	_	-	381.66		

Remark: 1/ Calculated from the Net Profit according to the separate finance statements.

## **Management Discussion and Analysis**

### (1) Overview of Operation Results

# Revenue

Total revenue of the Company and subsidiaries for 2019 amounted to 2,184.34 million Baht, compared to 2,508.12 million Baht in 2018, decreasing by 323.78 million Baht or 12.91 percent, with details summarized as follows:

	Consolidated Financial Statements					
Revenue	2019	2018	Increase (Decrease)	%		
Sales and service income	2,150.39	2,399.23	(248.84)	(10.37)		
	2,130.39	2,099.20	(246.64)	(10.57)		
Profit from modification of the terms of payment						
of the spectrum license fee	_	75.23	(75.23)	100.00		
Other income	33.95	33.66	0.29	0.86		
Total	2,184.34	2,508.12	(323.78)	(12.91)		

Sales and service income of the Company and subsidiaries for 2019 totaled 2,150.39 million Baht, compared to 2,399.23 million Baht in 2018, decreasing by 248.84 million Baht, or 10.37 percent. Details of sales and service income can be categorized in terms of business as follows:

	Consolidated Financial Statements					
Business	2019	2019 2018		%		
Media business	1,919.42	2,193.64	(274.22)	(12.50)		
Content business	230.97	205.59	25.38	12.34		
Total	2,150.39	2,399.23	(248.84)	(10.37)		

Revenue from media business comprising of the advertising and subscription business of the Company and subsidiaries for 2019 was 1,919.42 million Baht, comparing to 2,193.64 million Baht in 2018, dropping by 274.22 million Baht or 12.50 percent. The major cause of the decreased revenue was that at the end of 2019, seven TV channels gave up their TV licenses; as a result, the Company increased the cost of advertising as the cost of advertising on MONO29 Channel was much lower than the market price. In addition, during such period, other channels launched attractive advertising promotions. These two factors affected the sales of advertising of the Company. Nevertheless, the negotiation on sales of advertising has reached the conclusion in the beginning of 2020. The result is satisfying as the average price per minute increases approximately 30 percent from that of 2019. Regarding the decrease of subscription service, the Company has planned on a marketing cooperation with leading telecommunication service providers, and therefore, the Company expects that revenue from MonoMax will increase dramatically.

Revenues from content business comprising movie, sport, music and other businesses of the Company and subsidiaries in 2019 amounted to 230.97 million Baht, increasing by 25.38 million Baht, or 12.34 percent from 205.59 million Baht of 2018. This is due to the income from sponsors who come to support sporting events, concerts of the group, and other promoting events.

Other income of the Company and subsidiaries in 2019 was 33.95 million Baht, compared with 33.66 million Baht in 2018, increasing by 0.29 million Baht or 0.86 percent.

# Cost, Expense, Financial Cost and Income Tax

Cost, expense, financial cost and income tax of the Company and subsidiaries in 2019 totaled 2,800.53 million Baht, compared to 2,701.39 million Baht in 2018, increasing by 99.14 million Baht or 3.67 percent.

	Consolidated Financial Statements					
Details	2019	2018	Increase (Decrease)	%		
Cost of sales and services	1,963.11	1,905.89	57.22	3.00		
Selling and servicing expenses	281.76	171.03	110.73	64.74		
Administrative expenses	493.65	480.51	13.14	2.73		
Loss on impairment of intangible assets	5.25	_	5.25	100.00		
Reversal of allowance for impairment of investment in a joint venture	_	(4.03)	4.03	100.00		
Total expenses	2,743.77	2,553.40	190.37	7.46		
Share of profit from investment in an associate	(0.81)	-	(0.81)	(100.00)		
Finance cost	110.42	128.62	(18.20)	(14.15)		
Tax income (expenses)	(52.85)	19.37	(72.22)	(372.84)		
Total	2,800.53	2,701.39	99.14	3.67		

The increase in operating expenses was due to the Company and subsidiaries had increased amortization of copyrights from the purchase of new contents from international film studios to continually support the broadcasting of "MONO29" and all media platforms, especially MonoMax which the Company has adjusted the business strategy to subscription responding both website and application customers. The Company and subsidiaries also used more public relation media within the organization and external public relation media together with partners and sponsors.

### **Net Loss**

The Company and subsidiaries recorded the net loss for 2019 at 616.19 million Baht, comparing to net loss of 193.27 million Baht in 2018, loss increased by 422.92 million Baht or 218.82 percent. This is because in 2019, advertising revenue and subscription on multiscreen revenue had decreased comparing to the year before as mentioned.

# (2) Financial Status Analysis

#### Assets

The total assets of the Company and subsidiaries as of the end of 2019 amounted to 4,542.78 million Baht, decreasing by 1,222.30 million Baht of 2018. This was in consequence of current assets decreased in amount of 206.02 million Baht and non-current assets decreased in amount of 1,016.28 million Baht.

A decrease in current assets was mostly because:

Cash and bank deposits decreased by 46.40 million Baht, whereas trade and other receivables decreased by 117.52 million Baht which was mainly due to the decrease of income.

A decrease in non-current assets was mostly because:

Cost of spectrum license decreased by 735.15 million Baht and the intangible assets decreased by 290 million Baht.

### Liabilities

As of the end of 2019, total liabilities of the Company and subsidiaries stood at 2,531.09 million Baht, decreasing by 592.90 million Baht from 2018. The decrease of liabilities was mainly due to the reduction of the accrued expense of the cost of spectrum license which was decreased by 638.66 million Baht.

### Shareholders' equity

Shareholders' equity of the Company and subsidiaries as of the end of 2019 was 2,011.69 million Baht, decreasing by 629.40 million Baht from 2018 which was mainly due to the 2019 losses of 616.19 million Baht.

## **Investment Structure**

As of December 31, 2019, the Company and subsidiaries recorded the total liabilities of 2,531.09 million Baht, accounting for 55.72 percent of total assets. Shareholders' equity was 2,011.69 million Baht, accounting for 44.28 percent of total assets. Debt to Equity Ratio was 1.26 times, increasing by 0.08 times from the year 2018.

## **Profitability**

As of December 31, 2019, the Company and subsidiaries' gross profit margin was 8.71 percent, decreasing by 11.85 percent from 2018. Net profit margin was a contraction of -28.21 percent, increasing by 20.50 percent from 2018 due to the increase of losses of the Company and subsidiaries in 2019.

### **Asset Management Ability**

In 2019, the Company and subsidiaries' Return on Assets was a contraction of -10.84 percent, increasing by 10.05 percent from 2018 and Total Assets Turnover in 2019 was 0.42 times which decreased by 0.02 times from the previous year. This was because last year the Company and subsidiaries had loss from operation.

# Liquidity and Capital Adequacy

In 2019, the Company and subsidiaries' liquidity ratio was 0.55 times, decreasing by 0.30 times from the previous year. Quick Ratio was 0.36 times, decreasing by 0.22 times from 2018. This was because the decrease in current asset of the Company and subsidiaries, whereas current liabilities increased.

In 2019, debt-to-equity ratio was 1.26 times, increasing by 0.08 times from the previous year because the Company and subsidiaries' total liabilities decreased, whereas shareholders equity decreased more.

# **Liability Commitments**

In 2019, the future minimum lease payments required under these operating lease and service contracts were as follows:

Unit: Million Baht

Payment Period	Amount
Within one year	177
More than one year but not exceeding 5 years	291
More than 5 years	194