

# MONO GROUP 1Q2020

WE ARE MEDIA AND CONTENT CONGLOMERATE



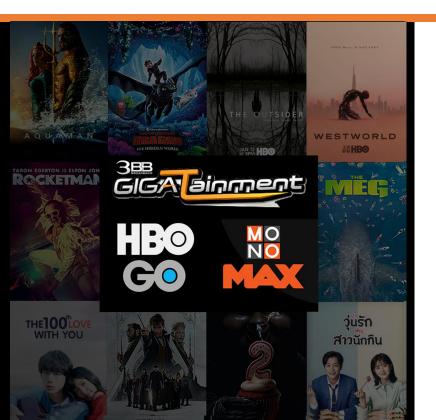
## AGENDA

- 01 1Q2020 Highlights
- 02 Operational highlights
- <sup>03</sup> Financial Highlights
- **O4** Strategic Directions



# **1Q2020** Highlights

### **1Q2020** Highlights



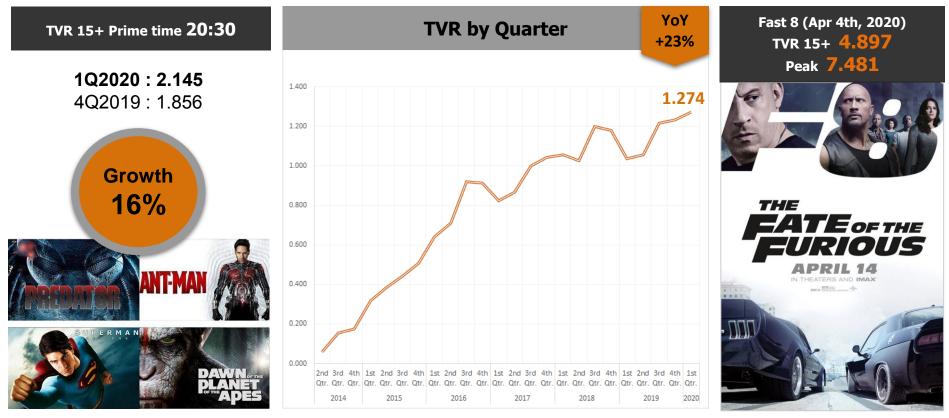
- Mono29 TVR15+ (18Hrs) in 1Q2020 : 1.274 (YoY Growth 23%, 1Q2019 = 1.037)
- Membership from MONOMAX x 3BB : 350K subscribers
- MThai followers increase 13% QoQ
- 29Shopping Growth 16% QoQ

- Revenues: **THB 373m** (QoQ -20%)
- EBITDA: **THB 104m** (QoQ +20%)
- Investment: THB 240m (QoQ -33%)

# **Operational highlights**

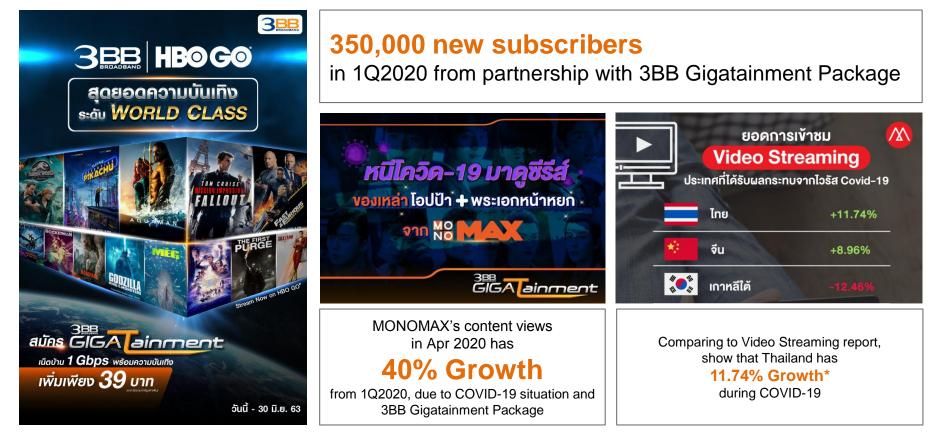


### **Overall TV rating gowth during COVID-19 pandemic**



\*TVR Source : Nielsen

#### Monomax co. package with HBO Go for 3BB customers



\*Reference : JustWatch.com, Google Analytics weekend comparison, MarketingOops 16/17.03 vs. 09/10.03

#### Monomax co. package with HBO Go for 3BB customers

Package	Active members 2019	Active members 1Q2020
Package 250THB	33,000	28,000
Package Gigatainment	-	350,000
Total	33,000	378,000

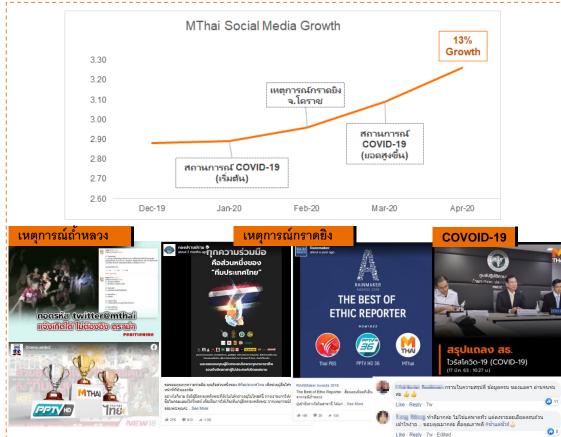
unit: member





#### MTHAI's followers growth rate

### **SPONSORS**

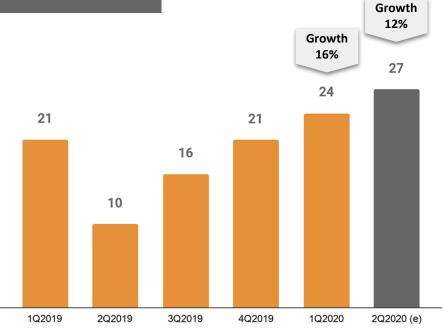




t] 208 0 208



29Shopping Sales Value



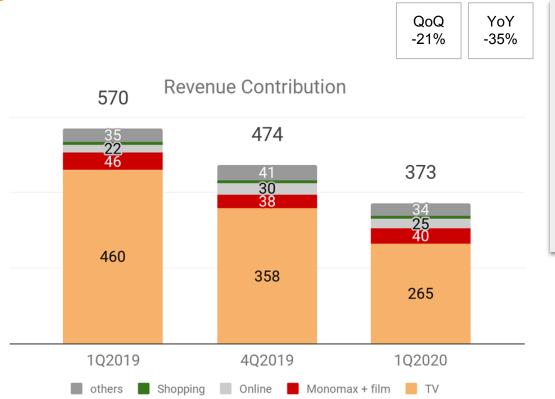
During containment period, home shopping is the better choice than shpping at stores.





# **Financial Highlights**

#### **1.** Revenue from core businesses



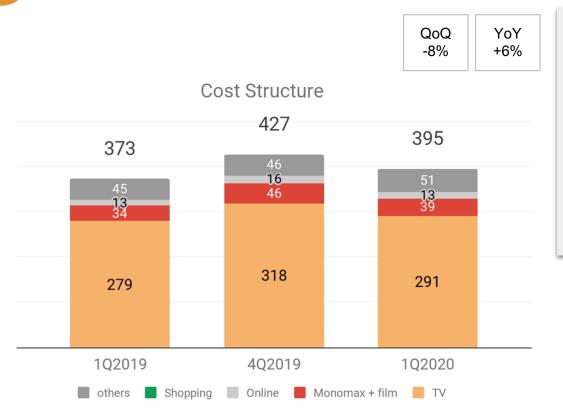
Advertising and sponsorship revenues decrease significantly due to COVID-19 situation

- YoY: revenues drop 197mb (-35%)
- QoQ: revenues drop 101mb (-21%)

\*\*\* Mar 2020: announcement and preregistration for 3BB gigatainment \*\*\*

Revenue	QoQ	YoY
TV	-26%	-42%
Monomax + film	6%	-13%
Online	-16%	13%
Shopping	17%	26%
others	-16%	-2%

2. Cost Structure

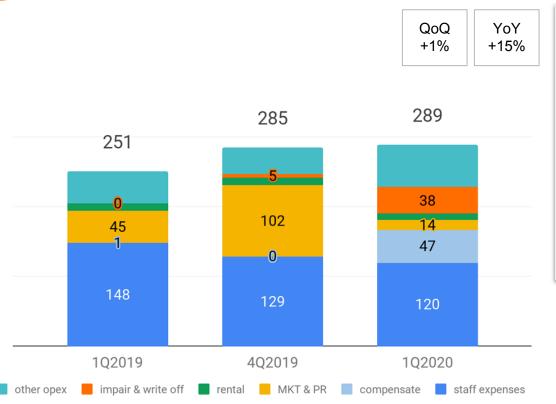


#### Good sign of a cost control plan

- COGS of core businesses YoY increases 16mb (+5%) while QoQ decreases 37mb (-10%)
- Other businesses consist of those halted and downsizing businesses. In 2Q2020, other costs will reduce considerably.

COGS	QoQ	YoY
TV	-8%	4%
Monomax + film	-15%	15%
Online	-19%	0%
Shopping	0%	0%
others	11%	13%

### 3. OPEX: Operating Expenses



Deduct those special expenses due to layoff and downsize plans announced since Jan 2020, our OPEX decreases noticeably (as shown in a table below)

- compensate staff 47 mb
- impair & write off 38 mb
- OPEX after special items is 204 mb which QoQ decrease 27% and YoY decrease 18%

	1Q2019	4Q2019	1Q2020	QoQ	YoY
OPEX	251	285	289	1%	15%
special items:					
compensate					
+ impair&write off	1	5	85		
OPEX - special items	250	280	204	-27%	-18%

## 4. EBITDA and Net Profit

	1Q2019	4Q2019	1Q2020	QoQ	YoY
Revenue	570	474	373	-21%	-35%
Net Profit	(112)	(231)	(390)	-69%	-248%
EBITDA	249	87	104	20%	-58%
EBITDA Margin	44%	18%	28%	56%	-36%
	1Q2019	4Q2019	1Q2020	QoQ	ΥοΥ
Net Profit	(112)	(231)	(390)	-69%	-248%
one time effect: compensate staff & athletes, impair & write off	1	5	121		
Net Profit after deduct one time effect	(111)	(226)	(269)	-19%	-142%

## **Strategic Directions**

**Strategies against Covid19 Uncertainty** 

(Regarding diminishing revenue)

Control all expenses including;

- marketing
- content acquisition
- content production
- unnecessary welfare
- credit term negotiation

**Core Businesses after restructure in 1Q2020** 



no.3 free tv in Thailand



subscription video on demand with 378,000 sub (as of Mar 2020)



online branded influencer



online marketing solution & online activation services



home shopping business



MONO is a master content provider of 3BBTV





MONO is a master content provider of 3BBTV

- increase our bargaining power to negotiate with content providers
- bundle content budgets of both MONO29 and MONOMAX

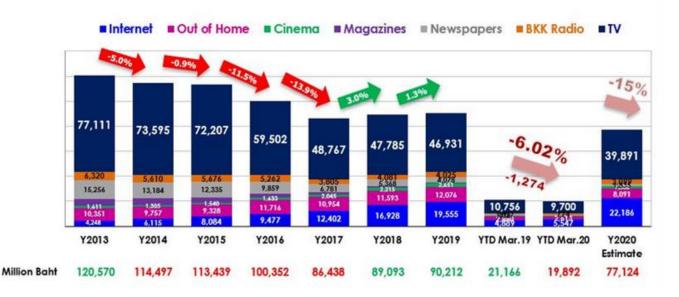
 decrease production budget about 50-80% (originally 200 million Baht) due to COVID-19 pandemic; production difficulties. MONOMAX B2B revenue model

ความเร็ว	ราคา*	ความบันเทิง
1Gbps /100 Mbps	<mark>629</mark> ບາກ/ເດືອ <b>น</b> (ເพิ່ມ 39 ບາກຈາກ 590 ບາກ)	HBO
1Gbps /500 Mbps	<b>739</b> บาท/เดือน (เพิ่ม 39 บาทจาก 700 บาท)	HBO GO +
1Gbps /700 Mbps	<b>939</b> บาท/เดือน (เพิ่ม 39 บาทจาก 900 บาท)	MONO
1Gbps /1Gbps	<b>1,239</b> บาท/เดือน (เพิ่ม 39 บากจาก 1,200 บาก)	(รอม 2 บริการ MONOMAX และ OKE)

success in 3BB's **Gigatainment** package (customer paid only 39 Baht top up from normal package price to get both HBO Go and **MONOMAX** services) open an opportunity for MONOMAX B2B model with a few more partners

#### TV ad package >> special package "Stay safe at home with MONO29"

### MEDIA INDUSTRY SPENDING ESTIMATE MEDIA



- To limit coronavirus infection by locking down in many countries affects the world economy. As COVID-19 pandemic is ongoing and it is unpredictable when the containment ends, most advertisers choose to reduce ad expenditure.
- "Stay safe at home with MONO29" is a special promotion in 2Q2020

We predict that Thai economic crisis might be recovered again by the beginning of 3rd quarter.

# Thank you