

# MONO GROUP 1Q2020

WE ARE MEDIA AND CONTENT CONGLOMERATE



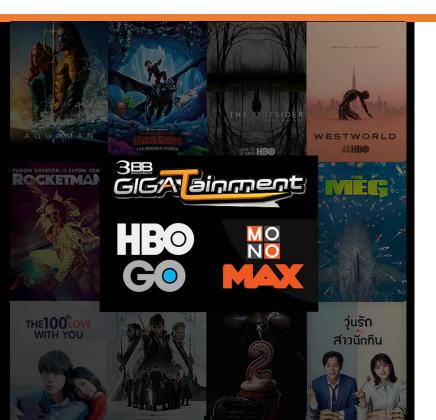
## AGENDA

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# **1Q2020** Highlights

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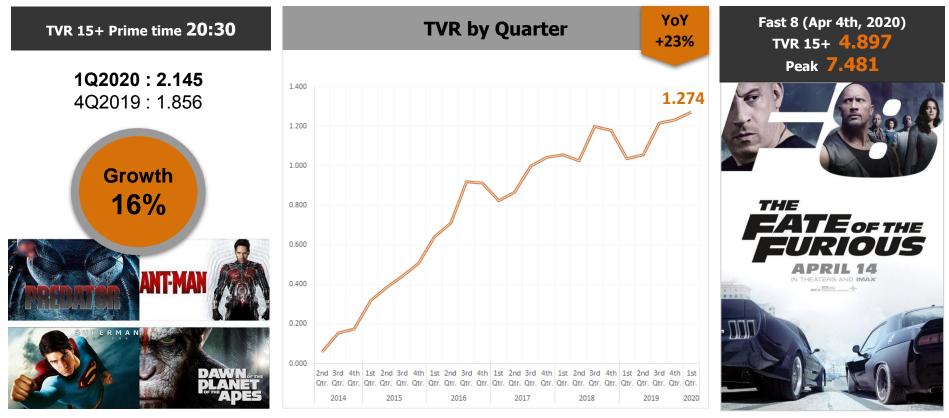
- Mono29 TVR15+ (18Hrs) in 1Q2020 : 1.274 (YoY Growth 23%, 1Q2019 = 1.037)
- Membership from MONOMAX x 3BB : 350K subscribers
- MThai followers increase 13% QoQ
- 29Shopping Growth 16% QoQ

- Revenues: **THB 373m** (QoQ -20%)
- EBITDA: **THB 104m** (QoQ +20%)
- Investment: THB 240m (QoQ -33%)

# **Operational highlights**

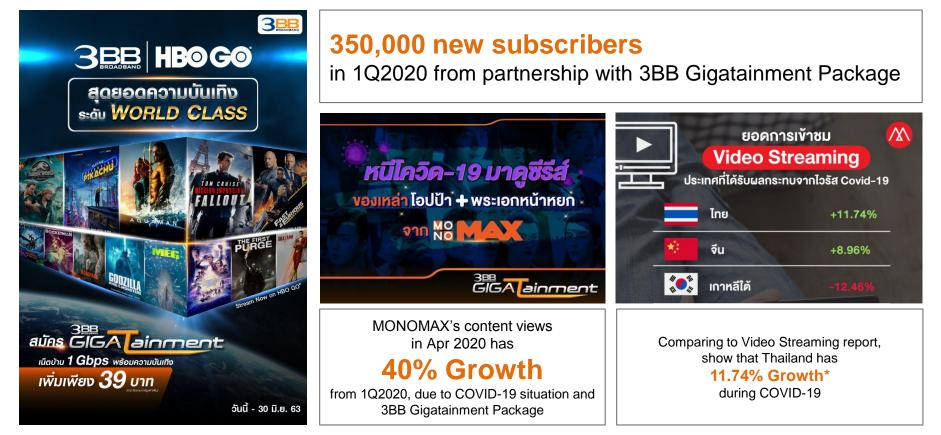


### **Overall TV rating gowth during COVID-19 pandemic**



\*TVR Source : Nielsen

#### Monomax co. package with HBO Go for 3BB customers



\*Reference : JustWatch.com, Google Analytics weekend comparison, MarketingOops 16/17.03 vs. 09/10.03

#### Monomax co. package with HBO Go for 3BB customers

| Package              | Active<br>members<br>2019 | Active<br>members<br>1Q2020 |
|----------------------|---------------------------|-----------------------------|
| Package 250THB       | 33,000                    | 28,000                      |
| Package Gigatainment | -                         | 350,000                     |
| Total                | 33,000                    | 378,000                     |

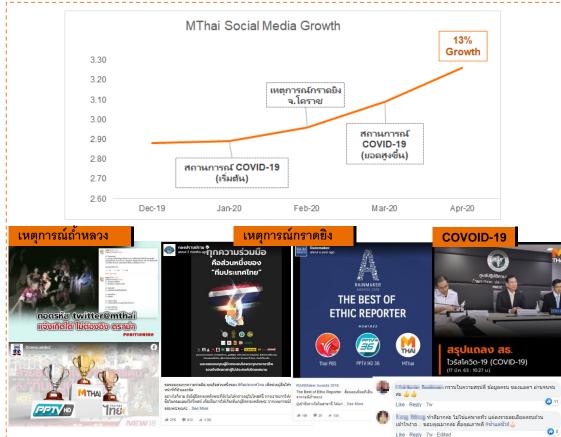
unit: member





#### MTHAI's followers growth rate

### **SPONSORS**

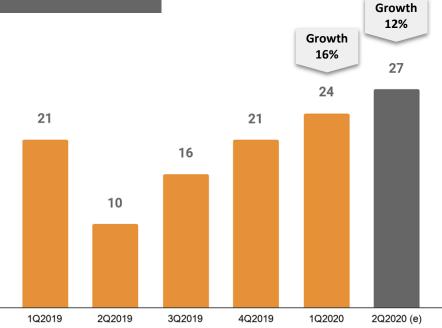




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29Shopping Sales Value



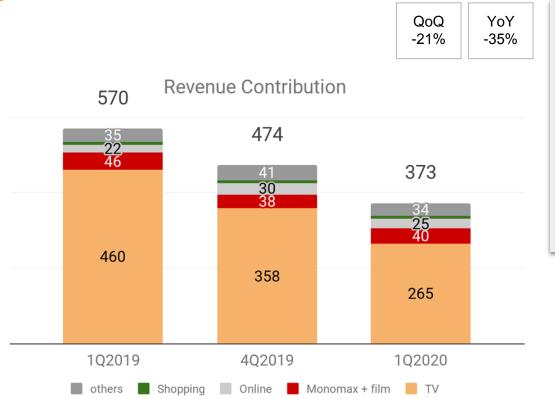
During containment period, home shopping is the better choice than shpping at stores.





# **Financial Highlights**

#### **1.** Revenue from core businesses



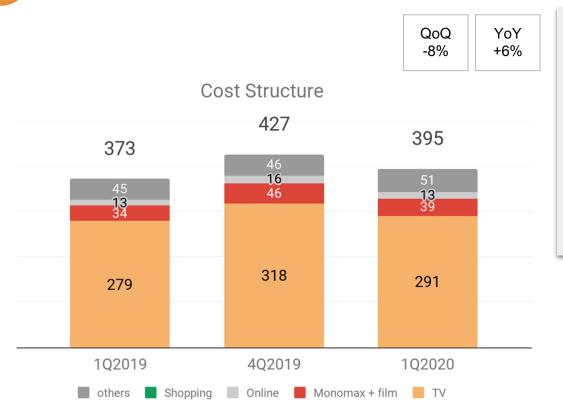
Advertising and sponsorship revenues decrease significantly due to COVID-19 situation

- YoY: revenues drop 197mb (-35%)
- QoQ: revenues drop 101mb (-21%)

\*\*\* Mar 2020: announcement and preregistration for 3BB gigatainment \*\*\*

| Revenue        | QoQ  | YoY  |
|----------------|------|------|
| TV             | -26% | -42% |
| Monomax + film | 6%   | -13% |
| Online         | -16% | 13%  |
| Shopping       | 17%  | 26%  |
| others         | -16% | -2%  |

2. Cost Structure

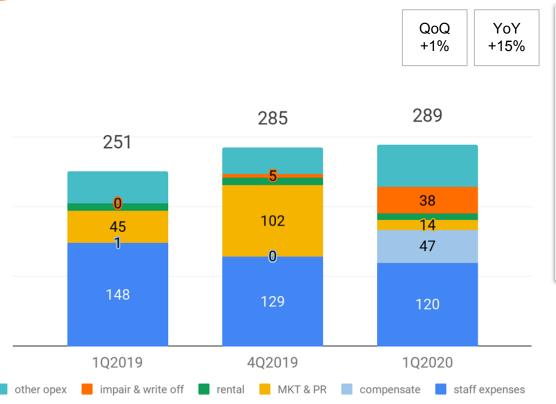


#### Good sign of a cost control plan

- COGS of core businesses YoY increases 16mb (+5%) while QoQ decreases 37mb (-10%)
- Other businesses consist of those halted and downsizing businesses. In 2Q2020, other costs will reduce considerably.

| COGS           | QoQ  | YoY |
|----------------|------|-----|
| TV             | -8%  | 4%  |
| Monomax + film | -15% | 15% |
| Online         | -19% | 0%  |
| Shopping       | 0%   | 0%  |
| others         | 11%  | 13% |

### 3. OPEX: Operating Expenses



Deduct those special expenses due to layoff and downsize plans announced since Jan 2020, our OPEX decreases noticeably (as shown in a table below)

- compensate staff 47 mb
- impair & write off 38 mb
- OPEX after special items is 204 mb which QoQ decrease 27% and YoY decrease 18%

|                      | 1Q2019 | 4Q2019 | 1Q2020 | QoQ  | YoY  |
|----------------------|--------|--------|--------|------|------|
| OPEX                 | 251    | 285    | 289    | 1%   | 15%  |
| special items:       |        |        |        |      |      |
| compensate           |        |        |        |      |      |
| + impair&write off   | 1      | 5      | 85     |      |      |
| OPEX - special items | 250    | 280    | 204    | -27% | -18% |

## 4. EBITDA and Net Profit

|  | 1Q2019 | 4Q2019 | 1Q2020 | QoQ  | YoY   |
|--|--------|--------|--------|------|-------|
| Revenue  | 570    | 474    | 373    | -21% | -35%  |
| Net Profit   | (112)  | (231)  | (390)  | -69% | -248% |
| EBITDA   | 249    | 87     | 104    | 20%  | -58%  |
| EBITDA Margin  | 44%    | 18%    | 28%    | 56%  | -36%  |
|  | 1Q2019 | 4Q2019 | 1Q2020 | QoQ  | ΥοΥ   |
| Net Profit   | (112)  | (231)  | (390)  | -69% | -248% |
| one time effect: compensate staff & athletes, impair & write off | 1      | 5      | 121    |      |       |
| Net Profit after deduct one time effect                          | (111)  | (226)  | (269)  | -19% | -142% |

## **Strategic Directions**

**Strategies against Covid19 Uncertainty** 

(Regarding diminishing revenue)

Control all expenses including;

- marketing
- content acquisition
- content production
- unnecessary welfare
- credit term negotiation

**Core Businesses after restructure in 1Q2020** 



no.3 free tv in Thailand



subscription video on demand with 378,000 sub (as of Mar 2020)



online branded influencer



online marketing solution & online activation services



home shopping business



MONO is a master content provider of 3BBTV





MONO is a master content provider of 3BBTV

- increase our bargaining power to negotiate with content providers
- bundle content budgets of both MONO29 and MONOMAX

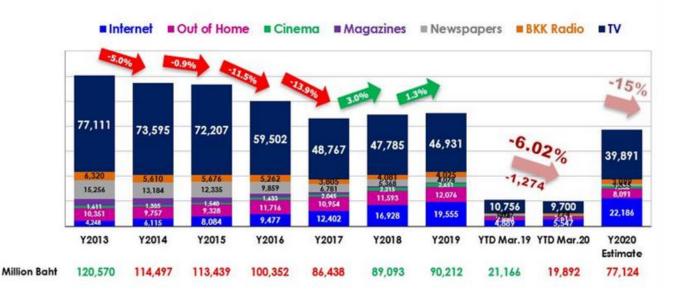
 decrease production budget about 50-80% (originally 200 million Baht) due to COVID-19 pandemic; production difficulties. MONOMAX B2B revenue model

| ความเร็ว           | ราคา*  | ความบันเทิง                    |
|--------------------|--|--------------------------------|
| 1Gbps<br>/100 Mbps | <mark>629</mark><br>ບາກ/ເດືອ <b>น</b><br>(ເพิ່ມ 39 ບາກຈາກ 590 ບາກ) | HBO                            |
| 1Gbps<br>/500 Mbps | <b>739</b><br>บาท/เดือน<br>(เพิ่ม 39 บาทจาก 700 บาท)               | HBO<br>GO<br>+                 |
| 1Gbps<br>/700 Mbps | <b>939</b><br>บาท/เดือน<br>(เพิ่ม 39 บาทจาก 900 บาท)               | MONO                           |
| 1Gbps<br>/1Gbps    | <b>1,239</b><br>บาท/เดือน<br>(เพิ่ม 39 บากจาก 1,200 บาก)           | (รอม 2 บริการ MONOMAX และ OKE) |

success in 3BB's **Gigatainment** package (customer paid only 39 Baht top up from normal package price to get both HBO Go and **MONOMAX** services) open an opportunity for MONOMAX B2B model with a few more partners

#### TV ad package >> special package "Stay safe at home with MONO29"

### MEDIA INDUSTRY SPENDING ESTIMATE MEDIA



- To limit coronavirus infection by locking down in many countries affects the world economy. As COVID-19 pandemic is ongoing and it is unpredictable when the containment ends, most advertisers choose to reduce ad expenditure.
- "Stay safe at home with MONO29" is a special promotion in 2Q2020

We predict that Thai economic crisis might be recovered again by the beginning of 3rd quarter.

# Thank you